



The International Scene

Since our instructors travel around the world to further defense reform efforts, we are launching a new feature, "The International Scene" to profile their many activities.

Afghan Commanders



Afghanistan:

The LDESP program is providing pol-mil country training for upcoming National Guard units' deployment to Kabul.

Afghanistan Assessment Visit: 7-10 Oct

COL (ret) Bob Tomasovic, Director, LDESP * program, led a two-person team to Kabul, Afghanistan to: 1) discuss and validate with senior U.S. and Afghanistan commanders on the educational requirements for the training of the Afghanistan National Guard (ANA); 2) assess the capabilities of the ANA needs for U.S. training.

End result: Tomasovic's visit was instrumental in the training of the National Guard unit for deployment to Afghanistan. He and others will be conducting a country orientation course for the 45th Infantry Brigade (from Oklahoma) at Fort Carson, CO (27-30 Oct). Note: The 45th will be sending 250 troops to Afghanistan for a 6 months deployment.

*LDESP: Leader Development & Education for Sustained Peace

East Timor:

Civil-Mil Cooperation Workshop: 23-25 Sept

At the request of the U.S. Embassy in Dili, John Feeley, CCMR, led a three person team to East Timor to assist the country in improving relations and cooperation between civilian and security force leaders. Over 80 civil/mil personnel attended the three day workshop. End Result: Increased understanding of roles and missions and coordination among civil-mil organizations. Next step: Assist the country in the development of a National Security Strategy.

CCMR: Center for Civil-Military Relations

Indonesia

National Security Workshop: 17-18 Sept

Just prior to his visit to East Timor, Feeley conducted a very productive seminar with 28

The Dean's Corner:



Welcome New Faculty and Staff: Please join me in welcoming the following new faculty/staff persons:

- **DRMI:** Scott Ramos, new administrative staff.
- **NSA:** Captain Steve Ashby, USNS (new military faculty member); BG (ret) Feroz Kahn (new instructor).

Washington Trip: 24-28 Sept: The Dean of SIGS was in Wash D.C. to:

- Meet the new Undersecretary for Homeland Security, LTG (ret.) Libutti.
- Introduce our programs to the Chief of Staffs to SecState and DepSecState.
- Meet the new Dir for N/51, RADM Mauney.
- Update VADM Green about our various programs.
- Discuss the need for an Army and Air Force chair with senior Army and Air Force personnel.

Trip was a success in that we have "opened" doors for new cooperative efforts.

Mongolian Peacekeepers in Iraq



Mongolia:

CCMR hosted the first Mongolian senior workshop at NPS.

Mongolian Delegation's Visit, 4-11 Oct: SIGS was honored to have the 1st visit of senior Mongolian military staff to NPS to attend a Civil-Military Workshop. Previously, the seminars (to include peacekeeping operations & training) have all taken place in Mongolia beginning in 1997. 180 Mongolian peacekeepers are currently in Iraq. Many were graduates of the CCMR EIPC program. Mongolia's Defense Attaché to the U.S., COL Baytzorig, is also an NPS graduate.

SIGs to Offer Undergraduate Courses at DLI: For the first-time ever, SIGS will be offering a regional area studies program to USAF enlisted airmen studying languages at the DLI. The Air Force is now relying upon NPS to provide pol-mil educational to 50 students approximately every six months.

Speakers Bureau, 20 Oct: John Feeley, a senior lecturer, was the featured speaker on the challenges of nation building in Iraq at the World Affairs Council.

(Continued): Indonesia

members of the Indonesian government to further their inter-agency and security decision making process and coordination at the National Security levels. Workshop was developed as a result of in-depth discussions with U.S. Embassy staff in May 2003.

Ecuador:

Defense Restructuring Seminar: 11-15 Aug

Given the instability of civ-mil relations in Ecuador, Dr. Bruneau, Dir, CCMR and his three-person team conducted a week long seminar which from the National Intelligence Directorate and their NSC staff on ways to improve/ further their defense restructuring process.

El Salvador

10th Anniversary Celebration: To mark the success of national reconciliation & democratic reforms following the turmoil of the 1980s, Dr. Bruneau, and a handful of U.S. reps were invited to speak at the 10th anniversary of El Salvador's National Security & Development College. Bruneau's discussion about "Civil-Military Relations in Latin America: Institutional Dimensions" was well received. Note: CCMR has had a course in-country since 1994.

Lebanon

Defense Acquisition Resource Mgt: 18-20 Aug

23 persons from the all Lebanese Armed Forces attended the above course which assisted in their understanding of: 1) the framework for examining effective & efficient supply chain systems; 2) how various aspects of the military logistics systems affect the armed forces readiness; and 3) how best to strengthen their current logistics. POC: Pat Flanagan.

Department News & Updates:

Homeland Defense & Security:

- **Dr. Paul Stockton, Acting Dir, briefed Secretary Tom Ridge about the successes of our various Homeland Security MA programs.**
- **8 highly successful 1-day workshops to various Governor's and their offices have just been completed: New Hampshire, South Carolina, Alabama, Georgia, Iowa, Wisconsin, Indiana, Tennessee.**

Center for Civil-Military Relations (CCMR)

EIPC Phase II Instructors' Course, 20-31 Oct:

29 international military and civilian officials responsible for organizing their country's peace operations is currently attending the above 2-week seminar. The course assists peacekeeping personnel in developing/implementing operational concepts & plans. Participating countries include:

- Argentina
- Bulgaria
- Ghana
- Lithuania
- Moldova
- Poland
- Romania
- Slovakia
- South Africa
- Thailand
- Tunisia

UPCOMING EVENTS

RSEP—FY04 Events:

The following events are planned:

- JOHN C. STENNIS Carrier Strike Group
- USS RONALD REAGAN
- USS CARL VINSON Inter-Fleet Transfers & ESG-3.

Defense Resources Mgt Institute (DRMI):

International Defense Management Course, 22 Sep-5

December: DRMI has just kicked off another new class. 42 international officers from 38 different countries are participating in the 11-week course. This class has the largest & most diverse concentration of countries ever represented on campus:

- Angola
- Albania
- Argentina
- Armenia
- Benin
- Botswana
- South Africa, Spain, Sri Lanka, Thailand, Tunisia, Ukraine, U.A.E.
- Bulgaria
- Croatia
- Czech Rep
- Georgia
- Guinea
- Hungary
- Indonesia
- Iraq
- Jamaica
- Jordan
- Lebanon
- Lithuania
- Madagascar
- Malaysia
- Moldova
- Morocco
- Paraguay
- Philippines
- Peru
- Poland
- Qatar
- Romania
- Rwanda
- Saudi A.

As part of the program, students will travel to Wash D.C. to learn/observe our government process. The entire group will be hosted by: The White House, State Dept., Pentagon, and Congress. Senior speakers from each of the gov't agencies will be speaking to the group.

Publications: Martinez-Vazquez, J. and McNab, R. (2003). Fiscal Decentralization and Economic Growth. World Development 31 (9), 1597-1616.

McNab, R. and Melese, F. (2003). Implementing GPRA: Examining the Prospects for Performance Budgeting in the Federal Government. Public Budgeting and Finance 23 (2), 73-95.

NSA:

Director's Position: Professor Jim Wirtz will extend his 3-year term as Chair, NSA for another year until a replacement is nominated. A committee will be formed in early FY04 and recommendations will be provided to Dean Ord.

Conferences:

- "Russian Security and the Continuing War on Terrorism", 15-17 September.
- "Implementing the Nuclear Posture Review", 17-19 Sept.

Publications: The NSA staff has been quite prolific in their writings. All are listed in the NSA website: www.ccc.nps.navy.mil

- "DARPA's Policy Analysis Market for Intelligence: Outside the Box or Off the Wall?" by Bob Looney
- "The Uprising" by Dan Moran
- "The RMA and War Powers" by Lukasz Kamienski
- "Turkey's Summer 2003 Legislative Reforms: EU Avalanche, Civil-Military Revolution, or Islamist Assertion?" by Barak Salmoni